



JUNE 2018

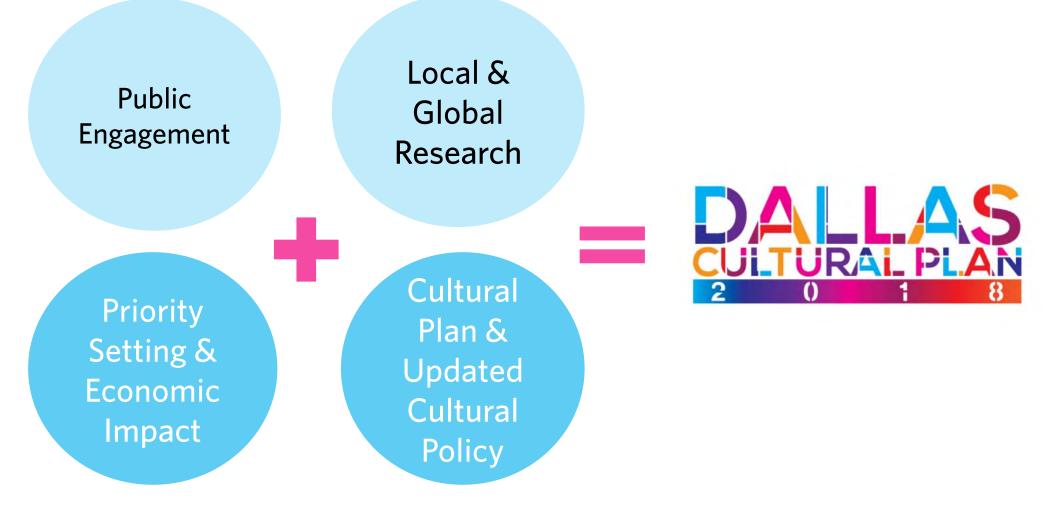




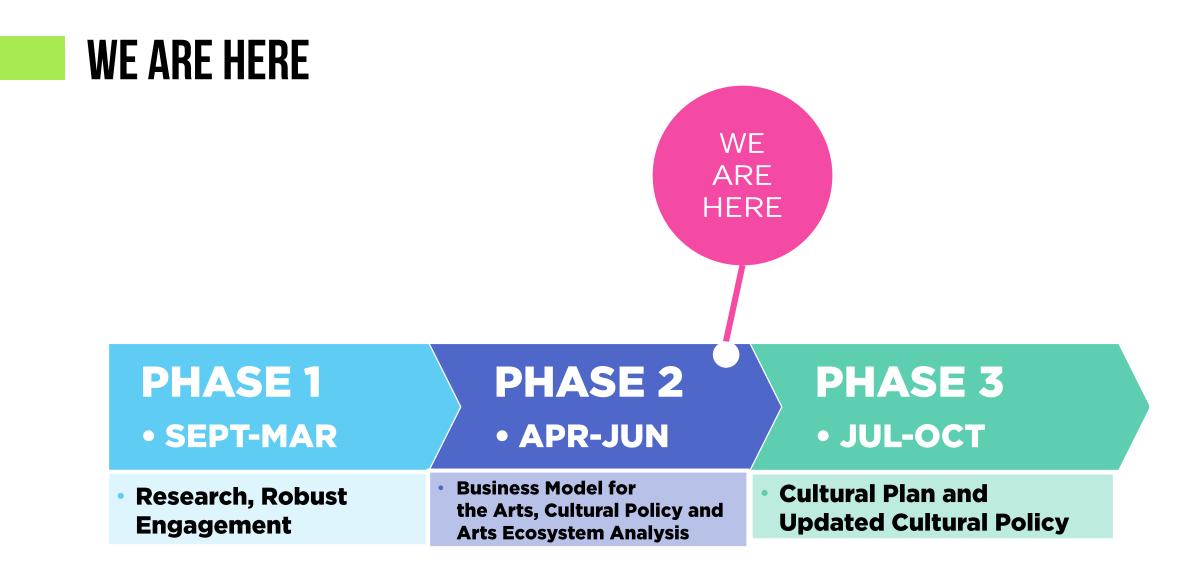
- Overview
- Methodology for Updating Dallas' Cultural Policy
- Neighborhood Typologies
- Business Model for the Arts
- Next Steps



A YEAR-LONG PROCESS









DALLAS CULTURAL PLAN WORK COMPLETED

- In-depth, 6-month citywide engagement with over 7,500 Dallas residents
- Benchmarking study of comparable cities
- Mapped over 500 unique locations where residents experience culture
- Phase 1 findings presented to public, Phase 2 update presented to CAC and DCP steering committee
- Artist Microresidencies in 6 City agencies with presentations to public
- Interagency meetings with City agencies to continue collaborations
- Webinars informing public DCP process and how they can participate
- Formation and orientation of task forces for strategy development



DALLAS CULTURAL PLAN WORK IN-PROGRESS

- Business Model for the Arts in Dallas
- Task forces working on Strategy Development
- Analysis of City plans and policies to identify the best ways that the Dallas Cultural Plan can contribute to the overall goals of the City
- Define the different types of neighborhoods in Dallas to understand how arts and culture can serve them
- Connect to the work of other City agencies and organizations to ensure that arts and culture are part of solution-thinking



UPDATED CULTURAL POLICY Methodology

- OCA staff working with City legal team to update procurement requirements
- Consultant team will update foundational statements (mission, vision, values) based on DCP task force work
- August: Review by Cultural Affairs Commission and City Attorney
- September: Cultural Affairs Commission approval of Cultural Plan and Policy
- October: City Council approval of Cultural Plan and Policy



Experience Opportunities Barriers

NEIGHBORHOOD TYPOLOGIES



WHAT ARE TYPOLOGIES?

- A "type" or "classification" based on commonalities and shared traits
- Typology are a useful tool for:
 - Providing a shared baseline of knowledge
 - Organizing knowledge
 - Supporting future research, analysis, and planning



TYPOLOGIES IN CULTURAL PLANNING

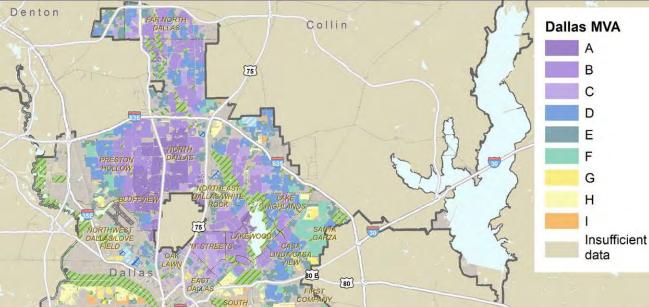
- Dallas often uses typologies in its planning efforts to:
 - Bring clarity to an issue
 - Support analysis, and
 - Facilitate strategy development
- Other plans with typologies include:
 - Market Value Analysis
 - Neighborhood Plus
 - Dallas Park and Recreation Park Plan

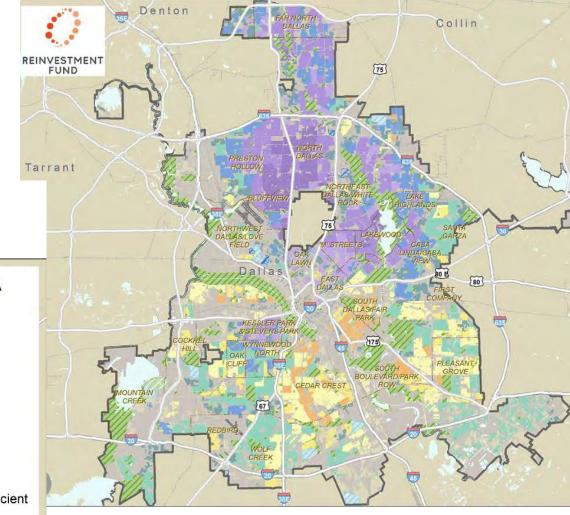


MARKET VALUE ANALYSIS (MVA)

20

• Analyzes characteristics of residential area in the city to understand market vitality





5 MVA

NEIGHBORHOOD PLUS

Typologies show where residents with different characteristics live throughout the city

Young Diverse Families (21%)

These are predominately Hispanic families with children, often living with grandparents in rental apartments or single family homes. These households are located mostly in the southeastern part of the City or central Dallas, west of Downtown.

Tapestry Segments: Barrios Urbanos (#1), NeWest Residents (#3), Las Casas* (#16)

Dallas Households (2012) = 112,627

Dallas Baby Boomers (8%)

These are empty nesters with high-value, single family homes predominantly in North Dallas.

Tapestry Segments: Top Tier (#4), Savvy Suburbanites* (#21), Exurbanites* (#14)

Dallas Households (2012) = 44,512

* While not included in the top ten segments for Dallas, these segments represent a growing trend of preferences for people living in urban areas.

Urban Loving Millennials (16%)

These are single renters who are generally welleducated and environmentally conscious. They live mostly near the city center.

Tapestry Segments: Metro Renters (#2), Young and Restless (#5), Laptops and Lattes* (#18)

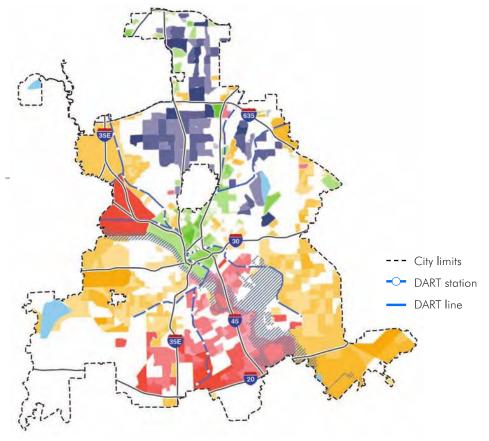
Dallas Households (2012) = 84,140

Hard Working Households (7%)

These are disproportionately older and predominantly single family households with moderate education and lower paying jobs.

Tapestry Segments: Family Foundations (#10), Traditional Living* (#52), Modest Income Households (#9)

Dallas Households (2012) = 36,269



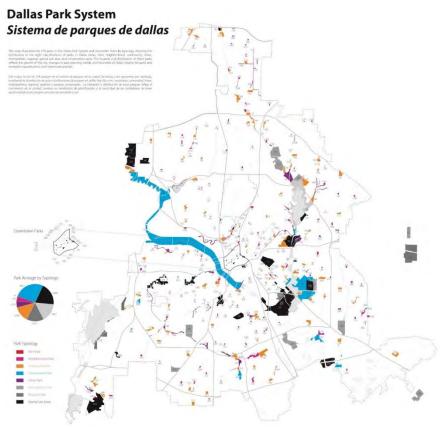


DALLAS PARK & RECREATION

The Dallas park system categorizes its over 300 parks into 8 typologies.

Categories impact programming, planting, maintenance, and potentially additional foundation support

- 1. Community park
- 2. Neighborhood park
- 3. Regional park
- 4. Linear park
- 5. Mini park
- 6. Metropolitan parks
- 7. Special use
- 8. Conservation park





NEIGHBORHOOD TYPOLOGIES IN DALLAS CULTURAL PLANNING

Primary variables used to define typologies

- 1. Percent of Single Family Residential Properties
- 2. Concentrations of Ecosystem Map Venues
- 3. Access to Dedicated Arts Venues
- 4. Access to City-funded public art
- 5. Concentration of OCA funded performances FY 16-17

Sources: City of Dallas GIS, DCP Ecosystem map, [bc], and City of Dallas Office of Cultural Affairs



4 NEIGHBORHOOD TYPOLOGIES IN DALLAS CULTURAL PLANNING

- 1. Urban-Core Arts Destinations
- 2. Mixed Urbanism Arts to Explore
- 3. Residential Opportunities for Arts
- 4. Opportunities for Arts in Non-Traditional Spaces

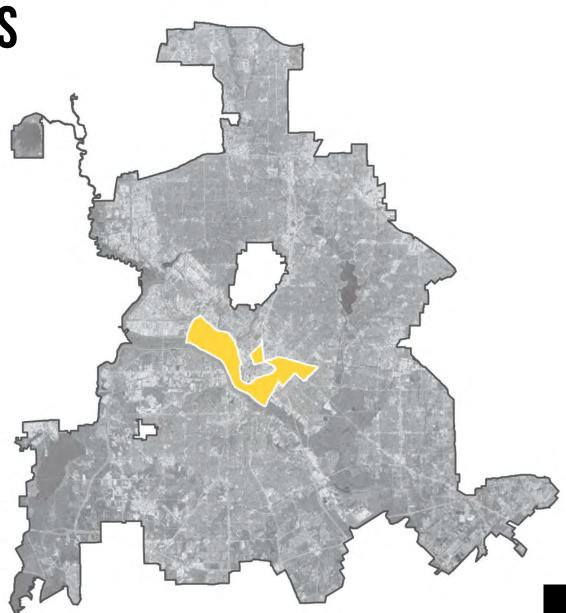
Sources: City of Dallas GIS, DCP Ecosystem map, [bc], and City of Dallas Office of Cultural Affairs



URBAN-CORE ARTS DESTINATIONS

- Commercial, industrial, and multifamily housing
- Highest concentrations of public identified cultural assets, City-funded public art and performances.
- Greatest access to dedicated arts venues

Example Neighborhoods: Dallas Arts District, Design District, Deep Ellum, Cedars, Exposition Park

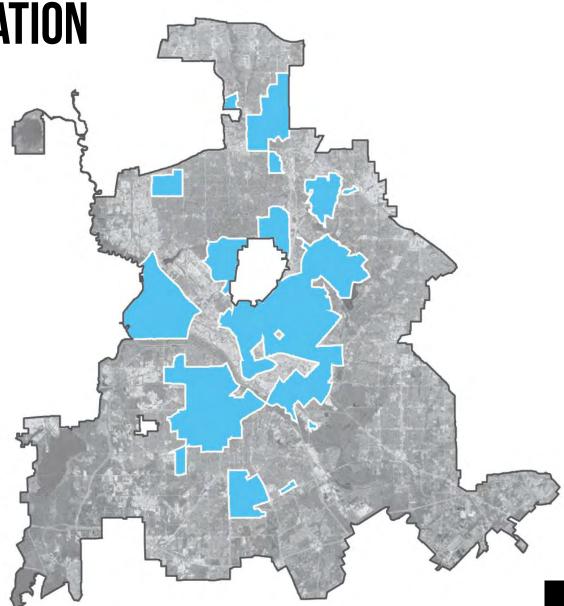




MIXED URBANISM ARTS EXPLORATION

- Mix of land uses (from single family houses to apartments, offices, and retail)
- High density of publicly identified cultural assets
- Good access to dedicated arts venues
- High concentrations of public art and OCA funded performances

Example Neighborhoods: Bishop Arts District, Lakewood, Frazier, Singing Hills, Valley View, Elm Thicket, Fair Park, La L'aceate

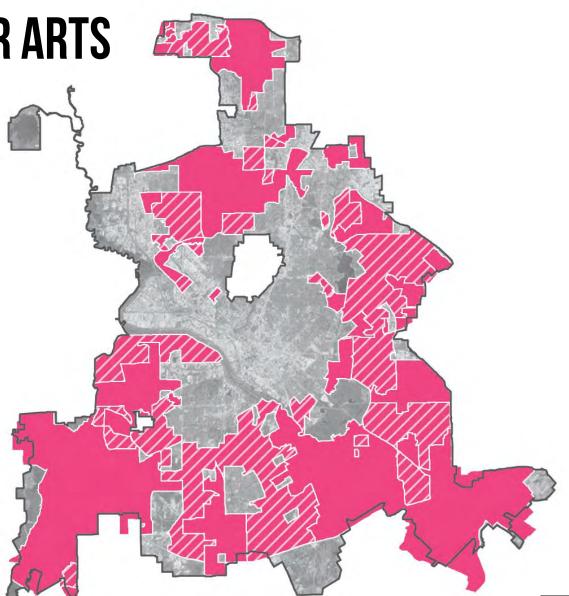




RESIDENTIAL OPPORTUNITIES FOR ARTS

- Primarily single family residential
- Few publicly identified cultural assets and limited access to arts venues
- Lower levels of OCA-funded performances
- Mixed access to City-funded public art
- Fewer OCA funded performances than Urban-Core Arts Destinations and Mixed Urbanism Arts to Explore

Example Neighborhoods: Brettonwoods, Casa View, Cedar Crest, Glen Oaks, Kiest Park, Lake Highland Estates, Los Altos, Pleasant Grove, Pleasant Mound, Prestonwood, Walnut Hill, White Rock Valley

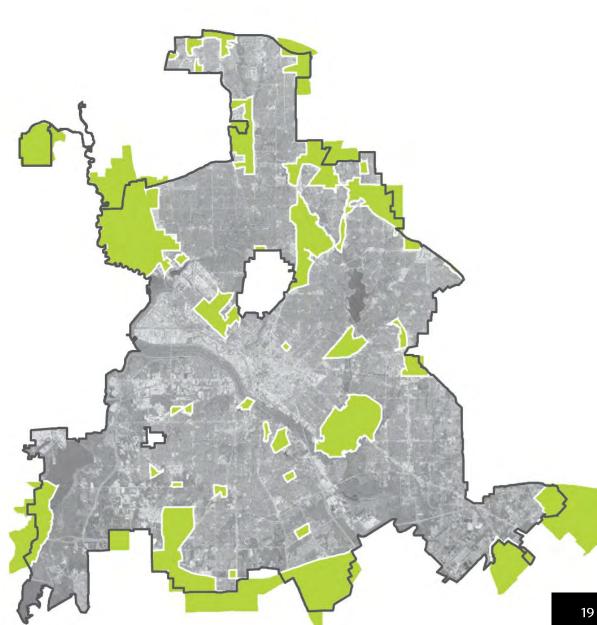




OPPORTUNITIES FOR ARTS IN NON-TRADITIONAL SPACES

- Heavily commercial or industrial
- Slightly below average access to dedicated arts venues
- Few publicly identified cultural assets and
- Limited access to City-funded public art and to OCA-funded performances

Example Neighborhoods: Bachman, Bonton/Ideal, Cadillac Heights, Vickery Meadow





NEIGHBORHOOD TYPOLOGIES IN DALLAS CULTURAL PLANNING

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- Opportunities for Arts in Non-Traditional Spaces



Urban Core Arts Destinations

Mixed Urbanism Arts Exploration

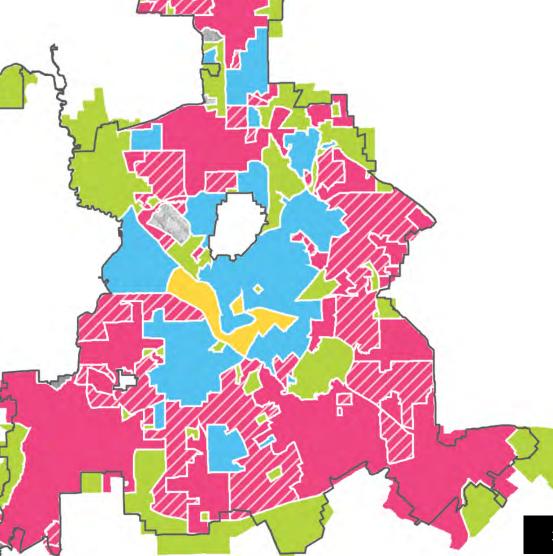


Residential Opportunity (w Public Art)



Residential Opportunity

Opportunities for Non-Traditional Arts Spaces



NEIGHBORHOOD TYPOLOGIES OVERVIEW

	Urban Core	Mixed Urbanism	Residential Opp.	Non-Traditional
Population (% of City)	13,810 (1.1%)	287,231 (22.6%)	686,060 (54.1%)	282,114 (22.2%)
Land Areas (Sq. Mi)	7.23	66.79	206.83	59.74
Percent of City Tax Base	4%	41%	36%	18%
Creative Economy Employment	13,555	29,572	13,132	9,662
Under 18 yr old (%)	3%	20%	29%	26%
18 – 29 yr old (%)	33%	20%	17%	26%
30 – 44 yr old (%)	35%	24%	21%	25%
45 – 64 yr old (%)	28%	24%	24%	17%
65 yr old or Over (%)	2%	12%	10%	6%

Sources: City of Dallas GIS, U.S. Census Bureau, Emsi, Inc.



BUSINESS MODEL FOR THE ARTS





CITY SUPPORT FOR THE ARTS



\$14.8M Budget

\$6.7M Budget

\$548K Budget

OCA supports the diverse cultural ecosystem in Dallas – including artists, arts organizations, cultural places, and cultural visitors.

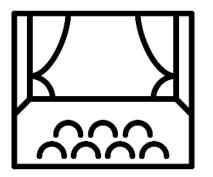


PHASE II ANALYSIS IDENTIFIES FUNDING STRATEGIES AND BUSINESS MODELS THAT SUPPORT THE CULTURAL PLAN'S IMPLEMENTATION.

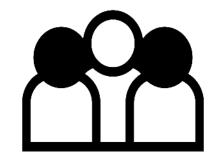




THE CULTURAL PLAN IDENTIFIED THREE BUSINESS MODEL PROTOTYPES FOR IN-DEPTH ANALYSIS.



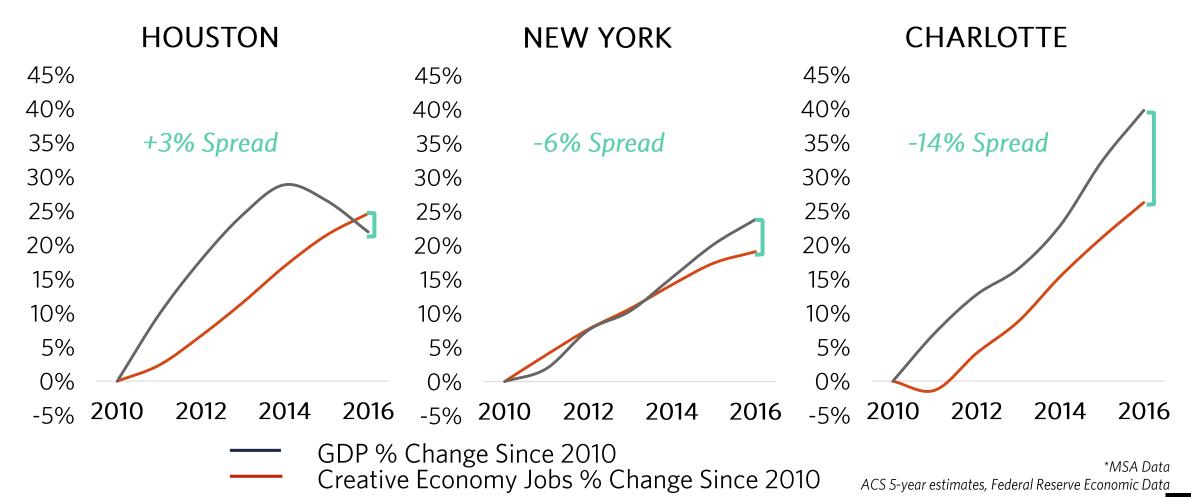




MAJOR CULTURAL VENUES ARTS IN NEIGHBORHOODS CULTURAL EQUITY

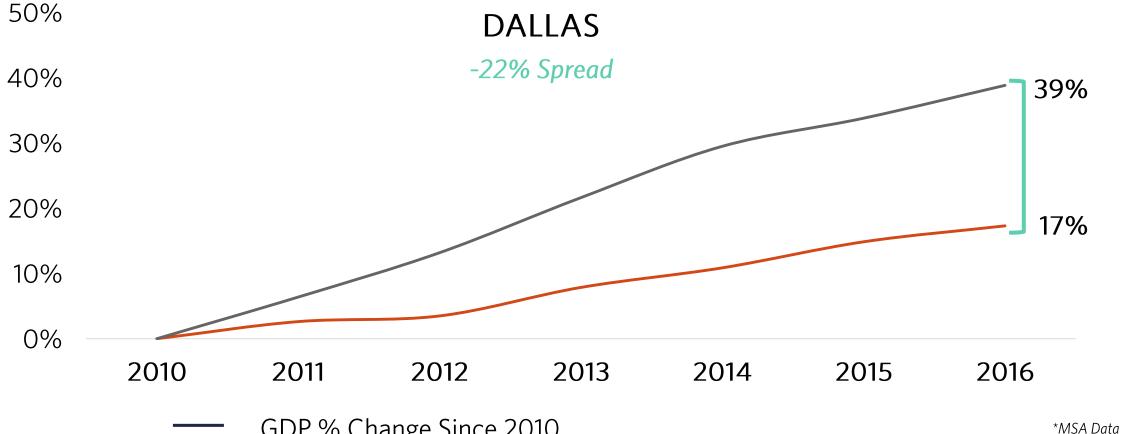


PEER CITIES HAVE SEEN CREATIVE JOB GROWTH THAT ALIGNS WITH BROADER ECONOMIC TRENDS.





THOUGH DALLAS IS SEEING STRONG GROWTH IN ITS CREATIVE ECONOMY, IT HAS NOT KEPT PACE WITH THE AREA'S EXPLOSION OF ECONOMIC ACTIVITY.

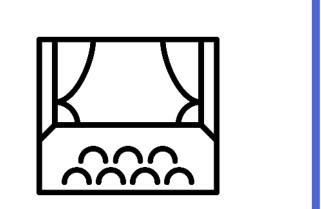


GDP % Change Since 2010

Creative Economy Jobs % Change Since 2010

ACS 5-year estimates, Federal Reserve Economic Data

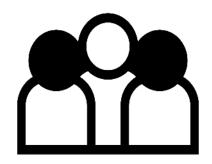
NEIGHBORHOOD-SCALE ARTS AND CULTURE PLAYS AN IMPORTANT ROLE IN DALLAS' CULTURAL ECOSYSTEM.



MAJOR CULTURAL VENUES



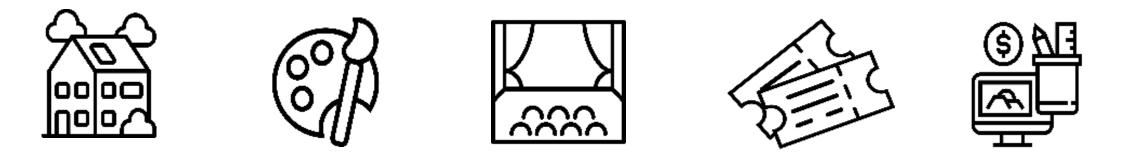
ARTS IN NEIGHBORHOODS



CULTURAL EQUITY



TODAY, THESE NEIGHBORHOODS AND THE ARTISTS THAT LIVE THERE FACE A NUMBER OF CHALLENGES.



HOUSING OPTIONS FOR ARTISTS AFFORDABLEAVAILABLE LOCALACCESS TOREHEARSAL &CULTURALCULTURAL EVENTSSTUDIO SPACEVENUESACROSS THE CITY

BUSINESS SUPPORT AND RESOURCES



THE CULTURAL PLAN EXAMINED NEIGHBORHOOD-BASED INTERVENTIONS THAT COULD ADDRESS THESE CHALLENGES.





4 NEIGHBORHOOD TYPOLOGIES IN DALLAS CULTURAL PLANNING

- 1. Urban-Core Arts Destinations (e.g., Deep Ellum)
- 2. Mixed Urbanism Arts to Explore (e.g., Bishop Arts District)
- **3.** Residential Opportunities for Arts (e.g., Red Bird)
- 4. Opportunities for Arts in Non-Traditional Spaces

City of Dallas GIS, DCP Ecosystem map, [bc], and City of Dallas Office of Cultural Affairs



DIAGNOSES AND RECOMMENDATIONS FOR THESE NEIGHBORHOODS CAN BE APPLIED TO THEIR TYPOLOGICAL PEERS ACROSS THE CITY.

URBAN-CORE ARTS DESTINATIONS

The Cedars

Dallas Arts District

Deep Ellum

Design District Exposition Park MIXED URBANISM ARTS TO EXPLORE

Bishop Arts District

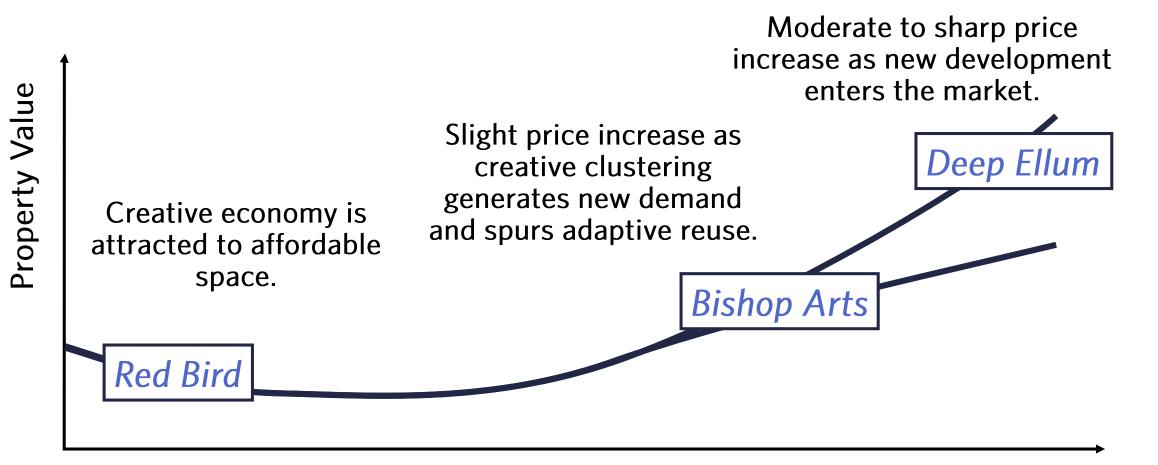
Elm Thicket Fair Park Frazier La L'aceate Lakewood Singing Hills Valley View

RESIDENTIAL OPPORTUNITY

BrettonwoodsPleasant GroveCasa ViewPleasant MountCedar CrestPrestonwoodGlen OaksRed BirdKiest ParkWalnut HillLake HighlandWhite Rock ValleyEstatesLos Altos



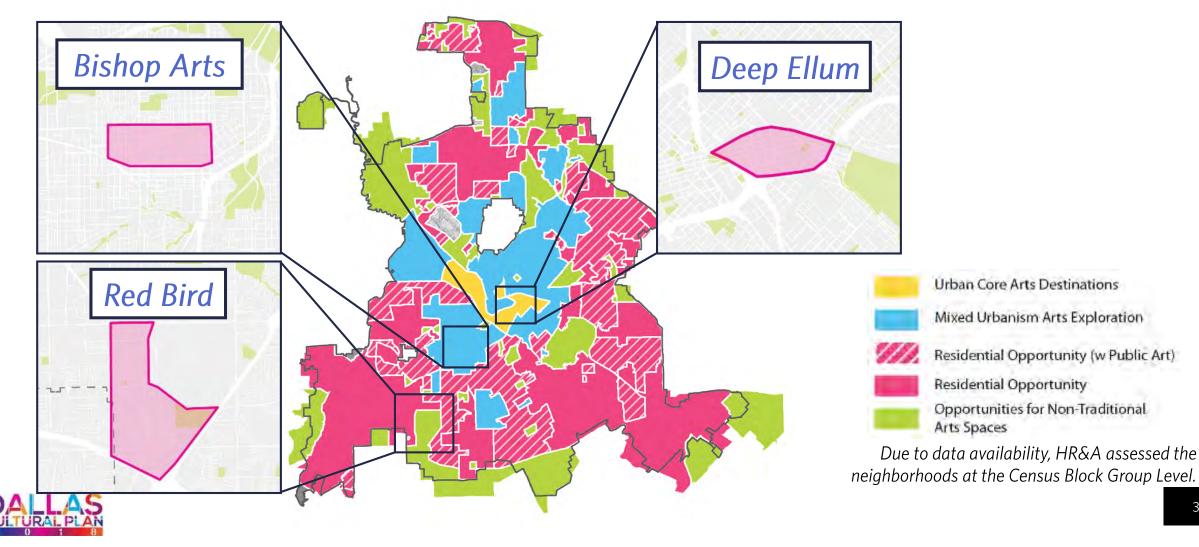
ARTS AND CULTURE AFFECT NEIGHBORHOOD PROPERTY VALUES DIFFERENTLY IN THE SHORT, MEDIUM, AND LONG TERMS.



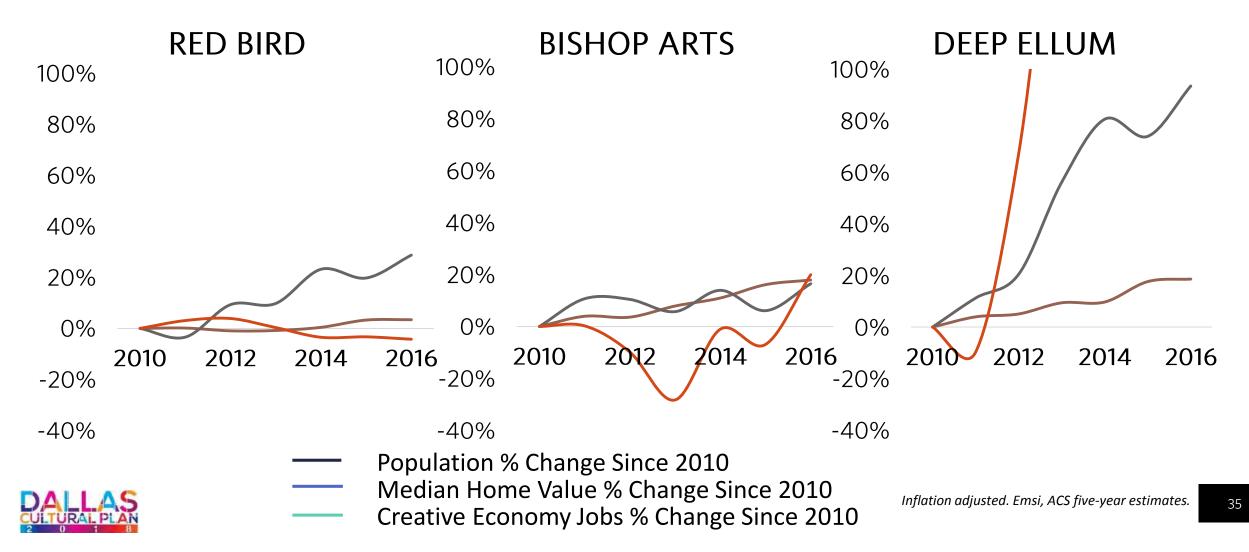


Time

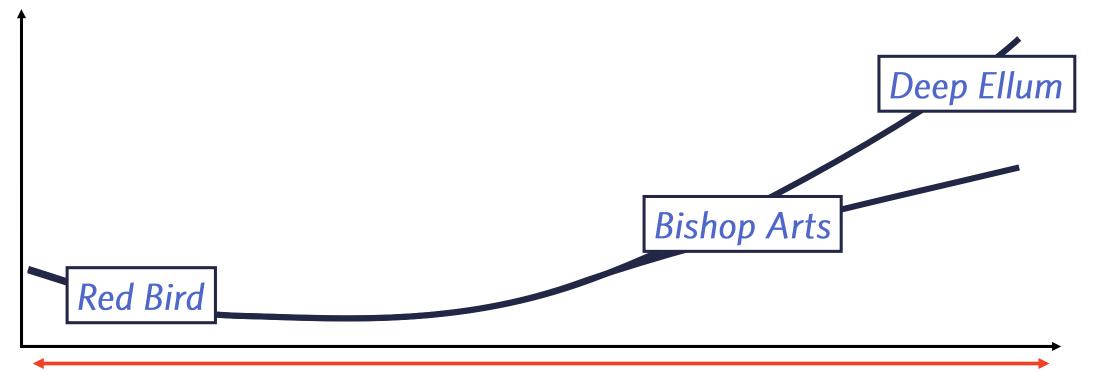
THESE NEIGHBORHOODS HAVE DIFFERENT GEOGRAPHIC CONTEXTS AND URBAN FORMS.



THE CREATIVE ECONOMY IS GROWING IN ALL THREE COMMUNITIES, BUT IN VERY DIFFERENT NEIGHBORHOOD CONTEXTS.



NONE OF THESE TYPOLOGIES IS NECESSARILY PREFERABLE TO ANY OTHER. RATHER, THEY INFORM CONTEXT-SPECIFIC STRATEGIES THAT CAN FOSTER A HEALTHY CREATIVE ECONOMY.

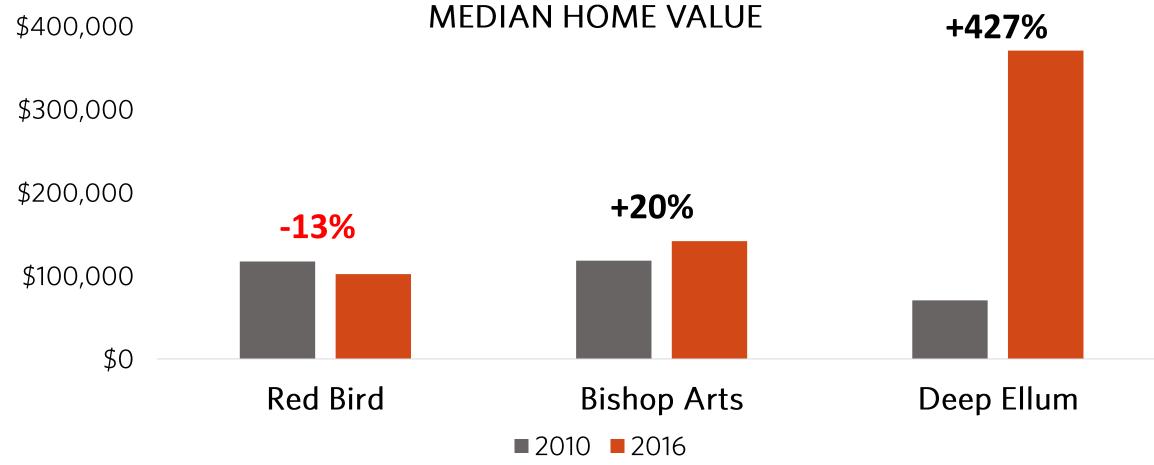


PROACTIVE INTERVENTIONS

REACTIVE MEASURES



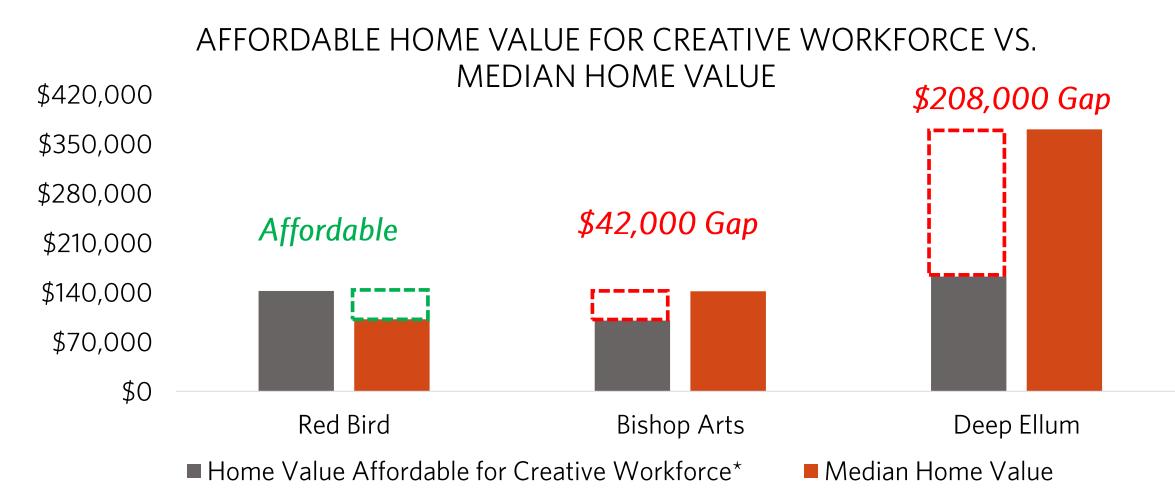
HOUSING | EACH ANALYZED NEIGHBORHOOD HAS SEEN CHANGES IN PROPERTY VALUES IN RECENT YEARS.





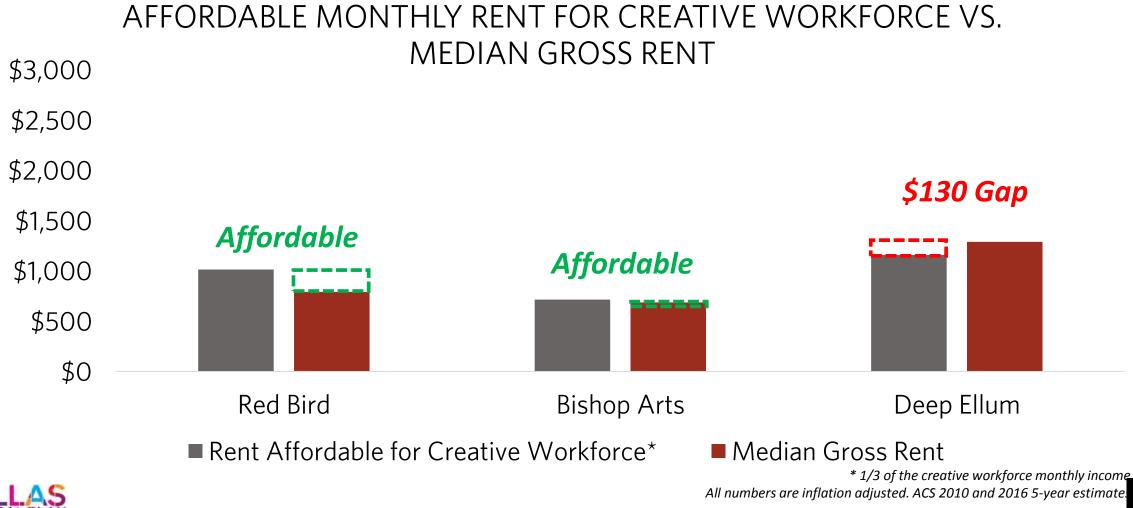
All numbers are inflation adjusted. ACS 2010 and 2016 5-year estimates

HOUSING | HOMES REMAIN AFFORDABLE FOR THE CREATIVE WORKFORCE IN RED BIRD BUT NOT IN DEEP ELLUM.

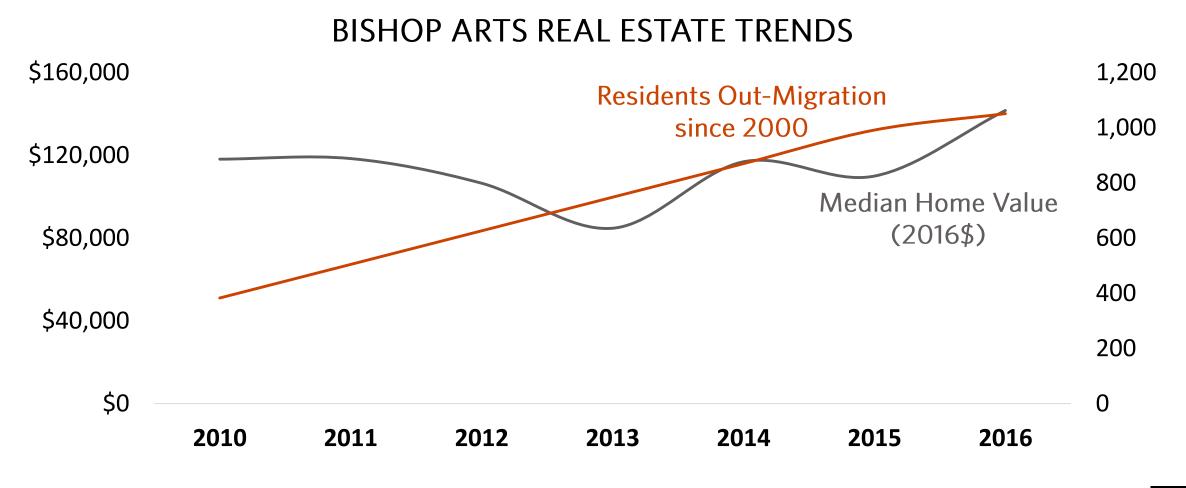


DALLAS CULTURAL PLAN

HOUSING | THE AFFORDABILITY GAP IS LESS PRONOUNCED IN RENTAL HOUSING, BUT NONETHELESS PERSISTS.

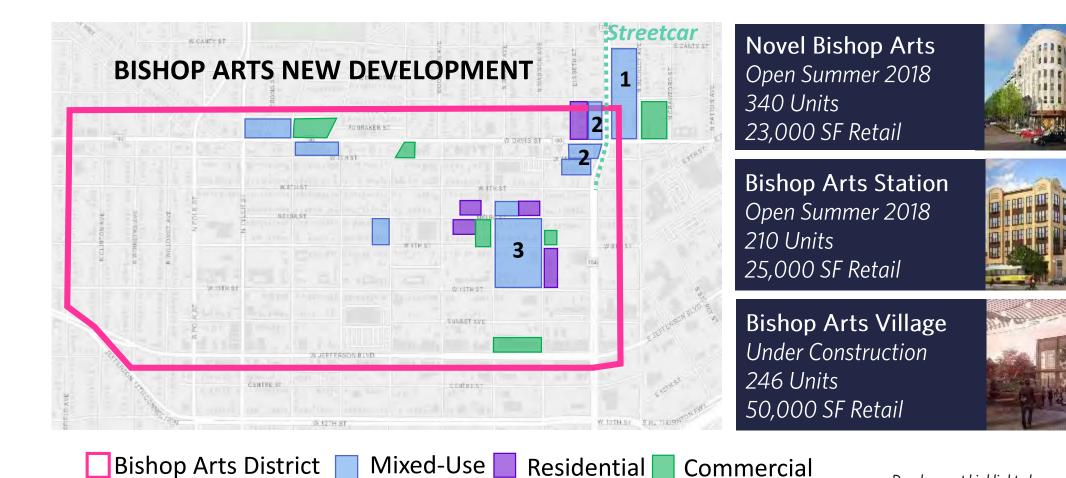


HOUSING | HIGHER PRICES CAN LEAD TO OUT-MIGRATION OF EXISTING RESIDENTS, AS EXPERIENCED IN BISHOP ARTS.





HOUSING | HIGH-END PIPELINE DEVELOPMENT IN BISHOP ARTS COULD SIGNAL THAT THE NEIGHBORHOOD WILL "TIP" OR THAT "TRICKLE-DOWN" PRICE RELIEF IS ON THE WAY.



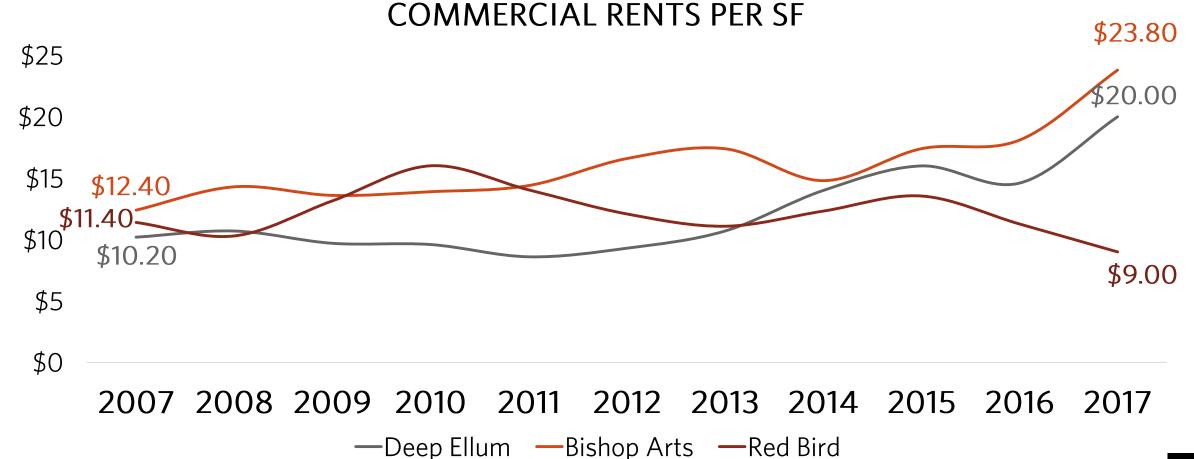


HOUSING | CREATIVE HOUSING SUPPORT TOOLS CAN LIMIT RESIDENTS' EXPOSURE TO SWELLING MARKET PRICES.

BEST PRACTICE	POTENTIAL PILOT	RATIONALE
CULTURAL USE ZONING INCENTIVES	Bishop Arts	• Significant development activity creates an opportunity for zoning incentives to have a near-term impact
SUBSIDIZED RENTAL HOUSING	Deep Ellum Bishop Arts	 Artist-focused housing subsidies can help offset the financial impact of rising housing costs in neighborhoods seeing significant residential development
ARTIST HOMEOWNERSHIP SUPPORT IN NEIGHBORHOODS	Bishop Arts Red Bird	• Effective in neighborhoods where near-term homeownership could limit exposure to possible rising rents

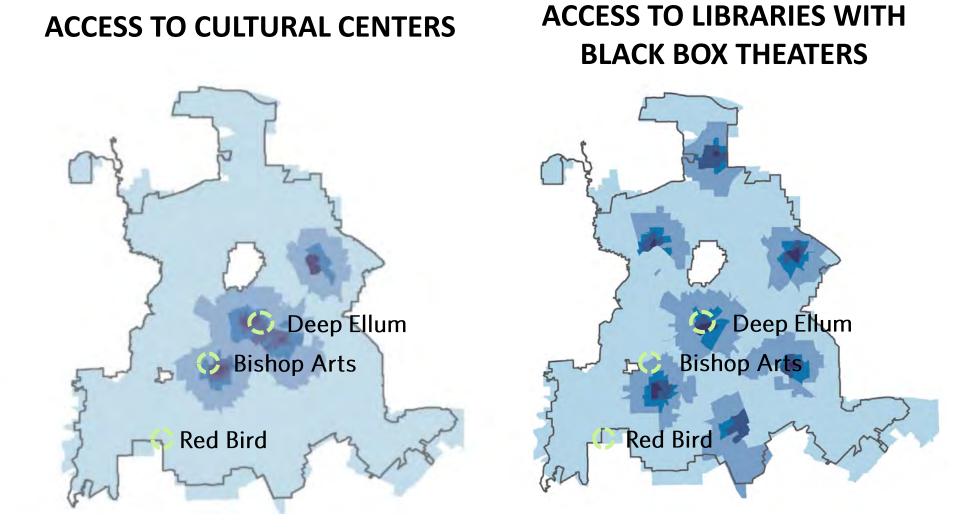


AFFORDABLE REHEARSAL/STUDIO SPACE | RISING COMMERCIAL RENTS ACROSS THE CITY SUGGEST THAT TRADITIONAL REHEARSAL SPACES ARE BECOMING LESS AFFORDABLE.





AFFORDABLE REHEARSAL/STUDIO SPACE | THE CITY'S RECENT LIBRARY BLACK BOX INITIATIVE AND INVESTMENTS IN CULTURAL CENTERS PROVIDE SOME AFFORDABLE SPACE FOR ARTISTS.





AFFORDABLE REHEARSAL/STUDIO SPACE | RESIDENTS IDENTIFIED A DIVERSE ARRAY OF ADDITIONAL SPACE-TYPES OFTEN USED FOR STUDIOS OR REHEARSALS.



AFFORDABLE REHEARSAL/STUDIO SPACE | A VARIETY OF TOOLS CAN SUPPORT THE CONTINUED CREATION AND CONSERVATION OF INNOVATIVE SPACE ALTERNATIVES.

BEST PRACTICE	POTENTIAL RATIONALE
	PILOT

Red Bird

Deep Ellum	•	Beneficial to neighborhoods where rents and property values have
		already increased and where there is a documented lack of
		affordability

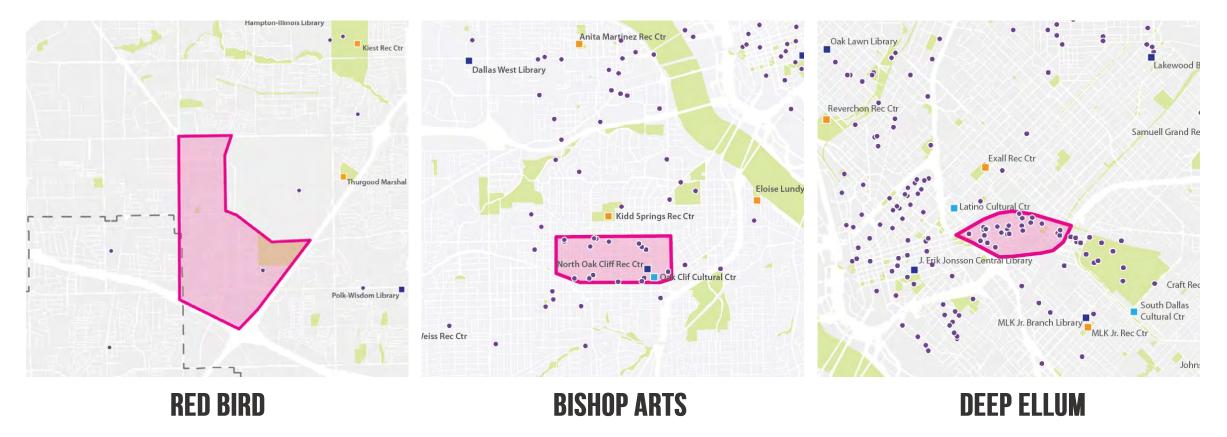
- Neighborhoods like Deep Ellum are particularly compelling due to **visual arts focus**
- CULTURAL Bishop Arts
 NCUBATORS AND COLLECTIVE PRODUCTION SPACES
 Bishop Arts' strong culinary cluster can benefit from shared amenities and opportunities for collaboration
 By sharing expensive assets such as culinary supplies and commercial kitchens, a shared space can help artisans innovate at an affordable cost
- CULTURAL SPACE PURCHASE

SUBSIDIZED STUDIO

SPACE

- Particularly effective in neighborhoods **prior to property value increase**
- Organizations can **benefit from increased property values**

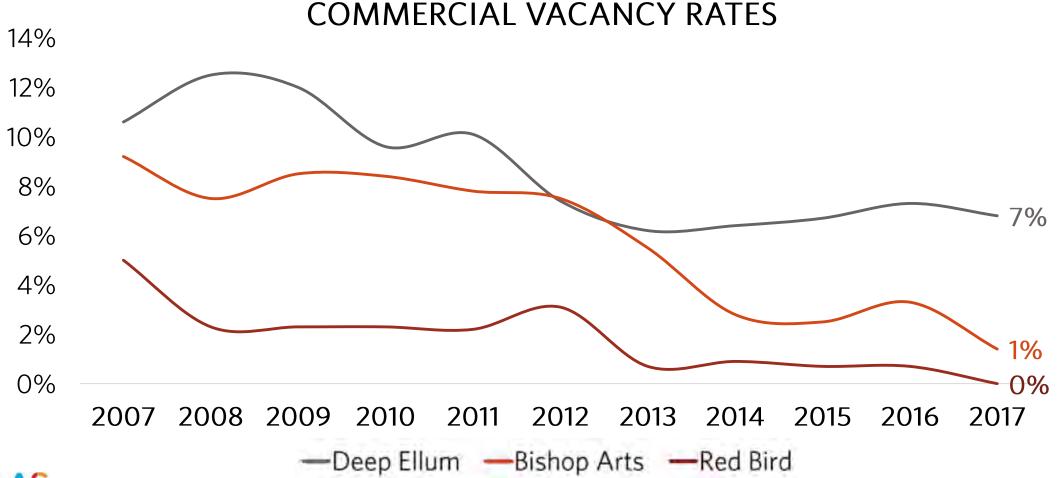
AVAILABLE CULTURAL SPACE | CULTURAL VENUES — BOTH FORMAL AND INFORMAL—ARE CONCENTRATED IN DOWNTOWN NEIGHBORHOODS.



Purple dots represent cultural venues identified by community members in the DCP's Phase 1 Ecosystem Map



AVAILABLE CULTURAL SPACE | LOW AND FALLING VACANCY RATES ACROSS THE BOARD INDICATE A NEED FOR MORE ALTERNATIVE PERFORMANCE SPACE OPTIONS.





AVAILABLE CULTURAL SPACE | PUBLICLY-ACCESSIBLE ASSETS ACROSS THE CITY ARE PRIME CANDIDATES TO HOST NEW PERFORMANCE AND EXHIBITION SPACE.

BEST PRACTICE	POTENTIAL PILOT	RATIONALE
CULTURE IN COMMUNITY SPACES	Red Bird	 Opportunities across the city for additional public art/performances Large and underutilized destinations like the Red Bird Mall could be prime candidates for cultural events
GUEST CURATION IN MUNICIPAL BUILDINGS	Bishop Arts Red Bird	 Possible "first move" public buildings could include the Red Bird Youth and Family Center
PRIVATELY- OWNED PUBLIC SPACE	All	• The City can provide <i>development or tax incentives</i> to subsidize the use of communal private space for public art or performances

ACCESS TO CULTURAL EVENTS | COMMUNITY ENGAGEMENT REVEALS A NUMBER OF BARRIERS TO ACCESS FOR ARTS AND CULTURE.

Percent of Dallas Cultural Plan Survey Respondents

PARTICIPATION

BARRIERS TO CULTURAL

25% face Location barriers

65% face Cost barriers

15% face Exclusion barriers

10% face **TRANSPORTATION BARRIERS**

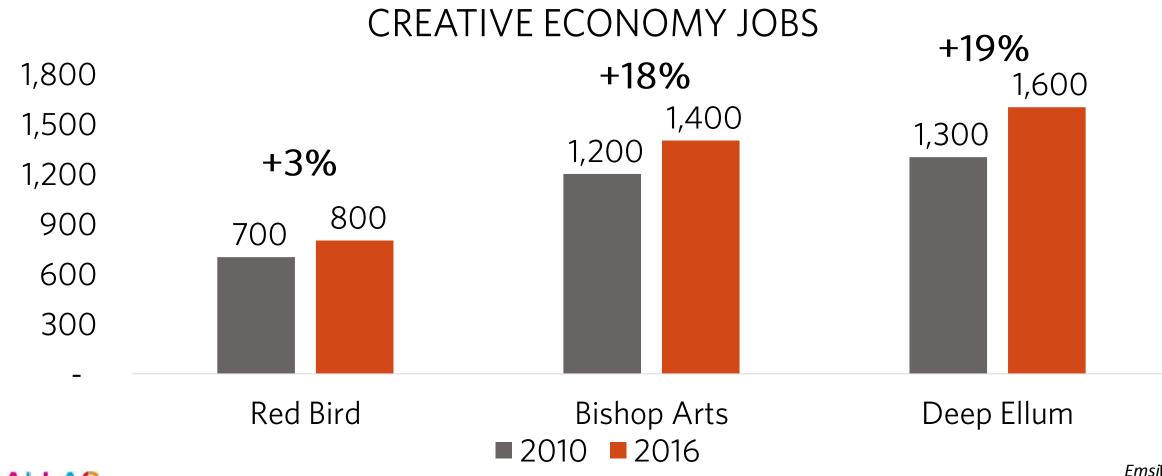


ACCESS TO CULTURAL EVENTS | THOUGHTFULLY PLANNED, SCHEDULED, AND PRICED PROGRAMMING CAN BRING ARTS AND CULTURE TO NEW AUDIENCES.

BEST PRACTICE	POTENTIAL PILOT	RATIONALE
EXTENDED CULTURAL PROGRAMMING	Bishop Arts	• Extended hours for performance spaces at neighborhood libraries .
INTEGRATED ARTS & CULTURE CITY PLANNING	Bishop Arts	• Planned streetcar investments by Bishop Arts can consider the use patterns and needs of the creative community and consider connections to other cultural assets to determine routes and service
INNOVATIVE CULTURAL PLATFORMS	Red Bird	 Deep Ellum and Bishop Arts have already implemented interpretive signage to strengthen wayfinding and create a cohesive district brand Deep Ellum's parking meter art is another example of an innovative, identity-strengthening intervention Red Bird and other similar neighborhoods could consider similar signage that highlights their unique identify and history



BUSINESS SUPPORT | BISHOP ARTS AND DEEP ELLUM ARE BOTH HOME TO LARGE AND FAST-GROWING CREATIVE ECONOMIES.





BUSINESS SUPPORT | CULTURAL ORGANIZATIONS IN NEIGHBORHOODS RECEIVE A DISPROPORTIONATELY SMALL SHARE OF ANNUAL OCA FUNDING.

\$8 90 Organizations Millions 80 \$7 70 \$6 60 \$5 50 \$4 40 \$3 30 \$2 20 \$1 10 \$-(**SMALL & ARTISTS** MEDIUM LARGE VERY LARGE Funds Provided to the Organizations Number of Organizations that Receive Funding

OCA FUNDS DISTRIBUTED BY ORGANIZATION SIZE (2016)



*Small orgs: annual revenue < \$250,000; medium orgs.: annual revenue between \$250,000 and \$1M; large orgs.: annual revenue from \$1M to \$9.99 Million; very large orgs.: annual revenue of \$10M+

Dallas Office of Cultural Affairs

BUSINESS SUPPORT | FUNDING IS ONE OF SEVERAL WAYS TO SUPPORT THE BUSINESS OF NEIGHBORHOOD ARTS ORGANIZATIONS, CREATIVE FIRMS, AND INDIVIDUAL ARTISTS.

BEST PRACTICE	POTENTIAL PILOT	RATIONALE
ARTS & CULTURE RESOURCE CENTER	Deep Ellum Bishop Arts	• Available to artists citywide, but physical location should be in a neighborhood with a sizeable existing arts community
TAX CREDITS FOR CULTURAL DISTRICTS	Red Bird Bishop Arts	 Artist-focused tax incentives could bolster Red Bird's modest creative economy growth Could also offset the financial impact of rising housing costs in neighborhoods like Bishop Arts
BUSINESS PROGRAMS & TRAINING	Deep Ellum Bishop Arts	 Available to artists citywide, but physical location should be in a neighborhood with a sizeable existing arts community For example, a training program on how to market to millennials could work in Deep Ellum or Bishop Arts

INITIATIVES DEPLOYED IN REPRESENTATIVE NEIGHBORHOODS SHOULD BE SEEN AS PILOTS FOR CITYWIDE INTERVENTIONS.

- 1. Urban-Core Arts Destinations
- 2. Mixed Urbanism Arts to Explore
- 3. Residential Opportunities for Arts
- 4. Opportunities for Arts in Non-Traditional Spaces

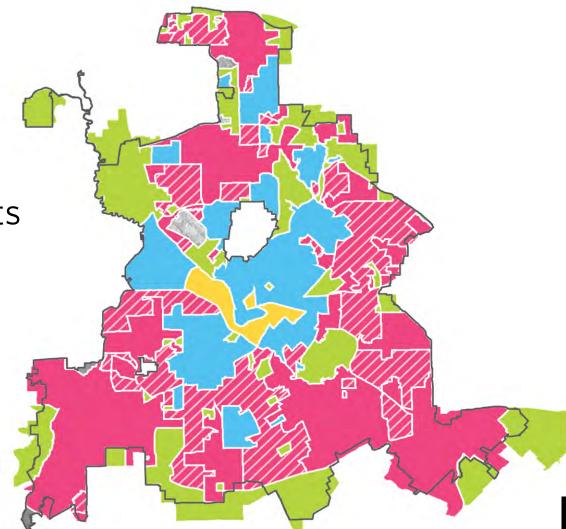


Urban Core Arts Destinations

Mixed Urbanism Arts Exploration



- Residential Opportunity (w Public Art)
 - Residential Opportunity Opportunities for Non-Traditional Arts Spaces





WHAT'S NEXT





- Cultural Affairs Commission Cultural Plan Workshop with Planning team
- Identify funding and partnership opportunities to support cultural equity citywide
- Business model refinement on all three prototypes
- Develop inter-departmental linkages and tactical recommendations
- Develop strategies and implementation plan

July: Write Draft Cultural Plan and Updated Cultural Policy

September: Citywide Public Workshops to receive feedback on the Draft Cultural Plan

October: Final Cultural Plan and Updated Cultural Policy goes to City Council



THANK YOU TO OUR SPONSORS











Serving the People of Texas



and

Anonymous Foundation

The Perot Foundation



THANK YOU





APPENDIX

DETAILED CREATIVE ECONOMY JOBS

NAICS	Description	NA
CULINA	۲Y	515
7221	Full-service restaurants	515
72232	Caterers	515
4452	Specialty food stores	5152
BUILDIN	G ARTS	5157
54131	Architectural services	516
54132	Landscape architectural services	13
54141	Interior Design	519
MEDIA &		
3231	Printing & related support activities	519
45121	Bookstores and News Dealers	541
511	Publishing Industries	541
51111	Newspaper publishers	541
51112	Periodical publishers	
51113	Book publishers	541
5112	Software publishers	541
5121	Motion picture and video industries	541
		7115
5122	Sound recording industries	

NAICS	Description
515	Broadcasting
51511	Radio broadcasting
51512	Television broadcasting
5152	Cable and other subscription
	programming
5161/519	Internet publishing and
13	broadcasting
519	Other information service
51911	News syndicates
54143	Graphic design services
54181	Advertising agencies
54189	Other services related to
	advertising
54182	Public relations agencies
54183	Media buying agencies
54184	Media representatives
7115	Self Employed writers,
	broadcasters, multimedia artists

NAICS	Description
MUSUE	MS & HERITAGE
51912	Libraries and archives
7121	Museums, historical sites, zoos,
	and parks
VISUAL	ARTS, CRAFTS, FASION
61161	Fine arts schools
54192	Photographic services
45392	Art dealers
54149	Other specialized design (jewelry,
	textiles, fashion)
7115	Self Employed painters,
	craftspeople, photographers
PERFOR	MING ARTS
7111	Performing arts companies
7113	Promoters of performing arts and
	sports
7115	Self Employed actors, dancers,
	directors, musicians
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HOUSING | BEST PRACTICES

CULTURAL USE ZONING INCENTIVES

Density bonuses or other mechanisms to encourage developers to build artist live/work space.

SUBSIDIZED RENTAL HOUSING

Targeted housing subsidies in certain neighborhoods for artists and others who proactively engage in communityrevitalization efforts, including the creation of public art.

ARTIST HOMEOWNERSHIP SUPPORT IN NEIGHBORHOODS

City assistance and a streamlined application process for artists to purchase homes in arts neighborhoods.

BIG CAR COLLABORATIVE Indianapolis, IN



This nonprofit asks artists to contribute time and energy to community-revitalization efforts in return for housing subsidies offered through a community land trust.



AFFORDABLE REHEARSAL & STUDIO SPACE | BEST PRACTICES

SUBSIDIZED STUDIO SPACE

Vouchers or subsidies for all or part of the difference between affordable and market rent.

CULTURAL INCUBATORS AND COLLECTIVE PRODUCTION SPACES

Creation of affordable shared spaces to foster collaboration among cultural organizations.

CULTURAL SPACE PURCHASE ASSISTANCE PROGRAMS

Grants or low-interest loans to enable cultural organizations to purchase space at affordable prices

THE MINNESOTA STREET PROJECT San Francisco, CA



This collective production and exhibition space provides economically sustainable studio and gallery spaces for artists and related non-profits in renovated warehouses in San Francisco's historic Dogpatch district.

AVAILABLE CULTURAL SPACE | BEST PRACTICES

CULTURE IN COMMUNITY SPACES

Dedicated spaces that allow artists to use public spaces, neighborhood restaurants, retail, and more for performances or as a backdrop for creative placemaking.

GUEST CURATION IN MUNICIPAL BUILDINGS

Temporary and permanent exhibitions of local artists' work in schools, libraries, and other municipally-owned spaces.

PRIVATELY-OWNED PUBLIC SPACE

Incentives for private entities to activate communal spaces, such as ground floor retail and underutilized lots for public arts and performances.

THE LAUNDROMAT PROJECT New York City, NY



Since 2005, the Laundromat Project has worked with over 150 artists to bring their art to local laundromats in Harlem, Bed-Stuy, and Longwood.



ACCESS TO CULTURAL EVENTS | BEST PRACTICES

EXTENDED CULTURAL PROGRAMMING LATE NIGHTS AT THE DMA

Extension of hours at formal and informal cultural facilities as well as increased affordable and off-peak programming.

INTEGRATED ARTS AND CULTURE CITY PLANNING

Integration of arts and culture policy and investments into neighborhood planning efforts.

INNOVATIVE CULTURAL PLATFORMS

Wayfinding, signage, murals, and interactive platforms to help residents and visitors connect with community heritage in free and innovative ways.

Dallas, TX



Once a month, the Dallas Museum of Art is open until midnight for visitors to view the art and experience latenight performances, concerts, readings, and film screenings.



BUSINESS SUPPORT | BEST PRACTICES

ARTS & CULTURE RESOURCE CENTER

Grant assistance, financial counseling, and other mentoring and guidance services for artists and cultural organizations.

TAX CREDITS FOR CULTURAL DISTRICTS

Tax benefits for art sales and/or purchases within a defined district.

BUSINESS PROGRAMS & TRAINING

Professional development, leadership, capacity-building, and business management training to promote financial sustainability.

BUSINESS COUNCIL FOR THE ARTS LEADERSHIP ARTS INSTITUTE *Dallas, TX*



BCA's Leadership Arts Institute prepares Dallas professionals to sit on nonprofit arts boards across the metroplex by providing leadership training and seminars on the trends and challenges facing cultural institutions. Upon completion, graduates are matched with nonprofits depending on interest and need.

