# Cultural Policy Development

**Cultural Affairs Commission Workshop Meeting June 28, 2018** 

City of Dallas

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#### **Definitions**

- "Cultural Plan" guiding document with big picture goals and priorities for the next 7-10 years
- "Cultural Policy" the approved policy guiding the OCA's ongoing work



## What is the Cultural Policy?

- Document providing for policies for the Office of Cultural Affairs related to the implementation of the Dallas Cultural Plan
  - OCA's mission, vision and values
  - Framework of cultural funding programs and funding methods
  - Public art
  - Cultural facilities
  - Naming policy
- Adopted as City policy by resolution of the City Council
- Current policy adopted in 2002
  - Naming policy added in 2006



Focus of this effort

# **Dallas Cultural Ecosystem**

#### Dallas Cultural Plan

#### **Artists**

- Performing artists
- Visual artists
- Literary artists
- Other artists/cultural creators

# Arts and Cultural Organizations

Governance

Strategic plan

Org. policies

Org. procedures

#### **Private Sector**

- Press/media
- Businesses
- Foundations
- Other non-profits

Governance

Strategic plan

Org. policies

Org. procedures

#### **City Government**

- City Council
- Commissions and Committees
- OCA
- Other City departments

City Ordinances

**Budget** 

**Operating Procedures** 

Cultural Policy

Program Guidelines

#### **Dallas residents & visitors**

Note: This slide is not completely exhaustive/comprehensive. Other government/public bodies such as DISD not shown for space reasons, but are very important in the ecosystem.

### **Examples of cultural policies in other cities**

#### **Austin**

- CreateAustin cultural plan (2010)
- EcoDev comprehensive plan: Creative Economy Priority Program
- Music and Creative Ecosystem Economic Omnibus Resolution
- EcoDev: Redesigned Chapter 380
  Performance-based Contracts Policy (2018, includes creative venue loans)
- CodeNEXT: Zoning/land use code redesign (in progress)
- Public art policies and ordinances
- Annual funding guidelines by funding program

#### **Denver**

- Imagine2020 cultural plan
- State statute authorizing Scientific and Cultural Facilities District (tax district that funds orgs and percentage to each size tier)
- Annual funding guidelines by funding program
- Graffiti/mural programs: Urban Arts Fund policies (2007)
- Facilities policies for cultural venues
- Public art guidelines and policies



# **Cultural Policy evolution**

# FROM: Current 2002 policy

- 1 Vision, Mission, and Guiding Principles
- 2 Methods of implementation
- 3 Roles/responsibilities for implementation
- 4 Cultural services procurement (funding programs)
- 5 Facilities
- 6 Public Art program
- 7 Glossary
- 8 Naming policy (2006)

#### TO: New 2018 policy

- Vision, Mission, and Guiding Principles
- Cultural services procurement
- N/A Redundant with City Code and new CAC Rules
- Cultural services procurement (funding programs)
- Facilities
  - Naming policy
- Public Art program
- Glossary

#### How?

Task force/CAC input to DCP team for draft OCA staff and City attorneys

Task force/CAC input to DCP team for draft; methods of implementation (#2 in current policy) likely embedded in program sections

Naming policy updates based on best practices

Core OCA



# **Proposed Policy Hierarchy**



- Creates and provides for jurisdiction of OCA, Cultural Affairs Commission, Public Art Committee, and duties of OCA director
- PROPOSED: Provide for regulations specific to procurement of cultural services
  - Cultural services contracts shall be awarded as set forth in City's cultural policy
  - Director may use a service order for cultural services under \$3,000

Cultural Policy enabled by City Code

Cultural **Policy** 

City Code

- PROPOSED: Create 1 general "selection process" section that provides requirements for selection panels for grants and public art
- PROPOSED: Provide policy and equity statements, definitions for artistic disciplines
- REVISE: Mission, vision, values, facilities policies, naming policy, etc

Resolution in accordance with Cultural Policy

Authorizing Resolutions • PROPOSED: Grant program guidelines and City Manager authority to sign contracts authorized annually by city council resolution

Program Guidelines enabled by Resolution



• Specifics of grant programs to be defined in the program guidelines, to be updated annually in accordance with goals and cultural policy

**Contract Authorization** 

# OCA working to streamline operational issues via the new Cultural Policy

- Current City procurement statutes and administrative directives limit the ability for OCA to execute cultural services contracts:
- Issue #1: Definition of cultural and artistic services
  - Current authorizations preclude cultural funding for the full range of cultural and artistic disciplines (e.g., genealogy workshops)
- Issue #2: Panel-based procurement process
  - Current authorizations do not recognize peer-review panels as a valid selection method (vs. RFP, bid processes)



Clarifying broad range of artistic services will enable an even greater breadth of City-funded arts and culture for residents across Dallas



# **Next Steps**

June 28	Cultural Affairs Commission workshop
July 19	Steering Committee – final task force reports
August 6	Internal Consultant/Staff Deadline: Cultural Plan and Policy drafts substantially complete
August 16	Cultural Plan and Policy Review by Cultural Affairs Commission (Last review before final CAC vote in September)
Early September	Four city-wide feedback workshops
September 19	Final Steering Committee meeting
September 20	Final Cultural Affairs Commission recommendation of Cultural Plan and Policy
October 8	Briefing to City Council's Quality of Life Committee
October 17	Briefing to full City Council
October 24	Final approval by City Council of Cultural Plan & Policy, ordinance changes, annual program guidelines



# **Discussion**

